

Tanglewood Care Homes

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Gender Pay Gap Report For 2025

Since April 2017, legislation requires all employers of 250 or more employees to publish their Gender Pay Gap result. The Gender Pay Gap is defined as the difference in the average earnings of men and women over a standard period. In line with mandatory requirements, GPR 2020 details the gender pay gap for Tanglewood Care Services Ltd between 10th March 2025 and 6th April 2025.

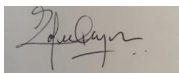
We are happy to report our data. Our recruiting process is gender blind and reflective of the applicant pool at any given time – which in our sector, is mostly female. We recognize the importance of a gender balanced workforce and strive to be blind to gender in the opportunities we give to employees.

The Mean Hourly Pay for women is 2.60% lower than men's at Tanglewood Care Services Ltd; while their Median Hourly Pay is equal.

The Bonus Gap in Tanglewood Care Services Ltd is -68.52% as Men's Mean Bonus Pay is less than Women's Mean Bonus Pay. Additionally, the Median Bonus Pay for Men is less than Women, resulting in a Median Bonus Gap of -17.03%.

The Tanglewood Care Services Ltd workforce is comprised of 19.88% of Men and 80.12% of Women. During the reporting period, bonuses were received by 19.14% of Men and 17.46% of Women.

Tanglewood Care Services Ltd is committed to the principle of equal pay for all employees and determines pay and conditions of employment that do not discriminate unlawfully and are free from gender bias. We are also committed to addressing current imbalances aiming to close the gender pay gap.



Zofeen Tiwari
CFO

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Summary of Data For 2025

Number of relevant employees at Tanglewood Care Services Ltd	815
Proportion of male and female employees (M % / F %)	19.88% / 80.12%
Mean hourly pay difference between male and female employee (%)	2.60%
Median hourly pay difference between male and female employees (%)	0%
Proportion of male and female employees in lower pay band (M % / F %)	19.13% / 80.87%
Proportion of male and female employees in lower middle pay band (M % / F %)	24.56% / 75.44%
Proportion of male and female employees in upper middle pay band (M % / F %)	14.91% / 85.09%
Proportion of male and female employees in upper pay band (M % / F %)	21.05% / 78.95%

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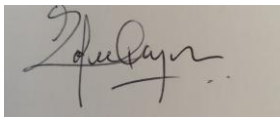
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Proportion of male and female employees receiving a bonus (M % / F %)	19.14% / 17.46%
Mean Hourly difference in bonus pay between male and female employees (%)	-68.52%
Median hourly difference in bonus pay between male and female employees (%)	-17.03%

I confirm the data reported is accurate.



Zofeen Tiwari
CFO